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Presentation by

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What is a Great Street?

Pristine Streets

New Buildings

Good Weather

Lots of <u>Happy</u> People



People dancing in the streets?



and a parade EVERYDAY?



So.....

What is a **Great Street** to you?

For me, it's an area which can draw a consistent concentration of people and can feed successful businesses.

DISCLAIMERS

<u>Disclaimer</u>

All projects took the expertise, involvement and commitment of many people; no matter how much I talk about City Property Company and omit the contributions of others.

Government Development Staff, Politicians, Financials Folks and Neighborhood Leaders.

City Property Company did NOT do these projects alone!

Disclaimer

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Development falls into three primary types:

Urban Suburban Rural

Which environment people prefer to live in is a matter of life style choice.

My development experiences are primarily urban, however I believe that our discussion today is relevant in all three types City Property Company has been fortunate to be involved in the regeneration of two important **Great Streets** in the City of St. Louis.

Washington Avenue Loft District

South Grand

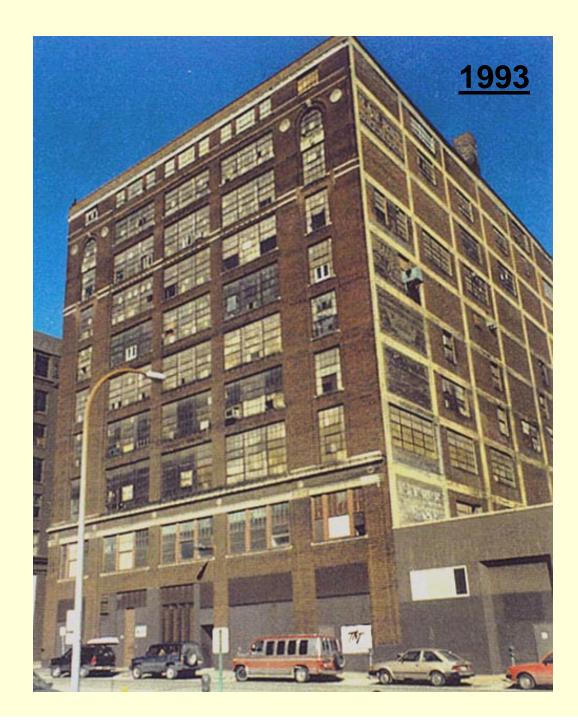
Why has City Property Company been successful with these **Great Streets**?

Because.....

City Property Company is willing to do whatever it takes for these streets to be successful.

Real **Great Streets** take time, innovation, commitment, and a willingness to take calculated risks.

Washington Avenue Loft District's First Residential Project In Downtown's New Living Resurgence ArtLoft Developed in 1995/1996



Innovation

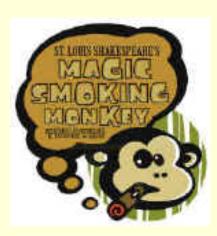
- Create a Black Box Theater
- Market Live/Work Loft for Aspiring Artists

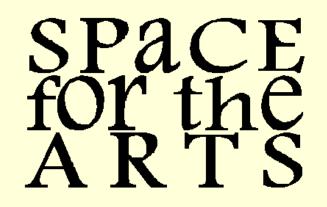












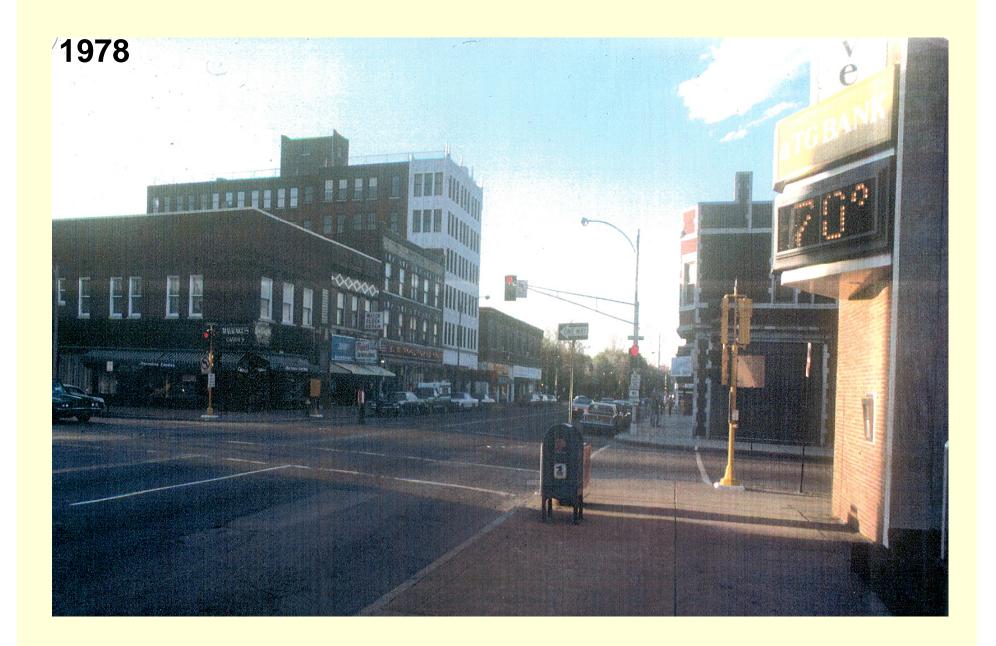








South Grand 1978







South Grand's organizational milestones

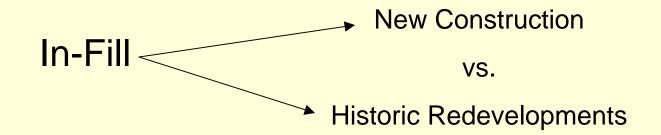
- 1980'sRedevelopment District/Section 353Established Special Taxing District
- 2001 Established Community Improvement District5 yr. sunset
- 2006 Renewed Community Improvement District including a new Sales Tax Assessment
 20 yr. sunset

What the CID brings to the District:

- Clean
- Safe
- Economic Development
 - Marketing
 - Events
 - Capital Improvements in Public Spaces

- Administration





NIMBY

Urban Design Pedestrian Friendly Adequate Parking Quality Materials



Great Streets need anchors:

South Grand

Tower Grove Park

Strong neighborhoods

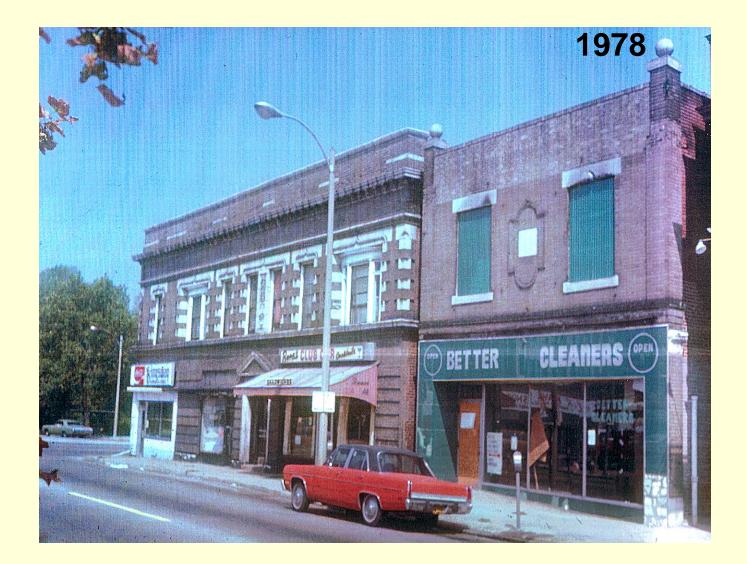
Inside District

Ethnic restaurants

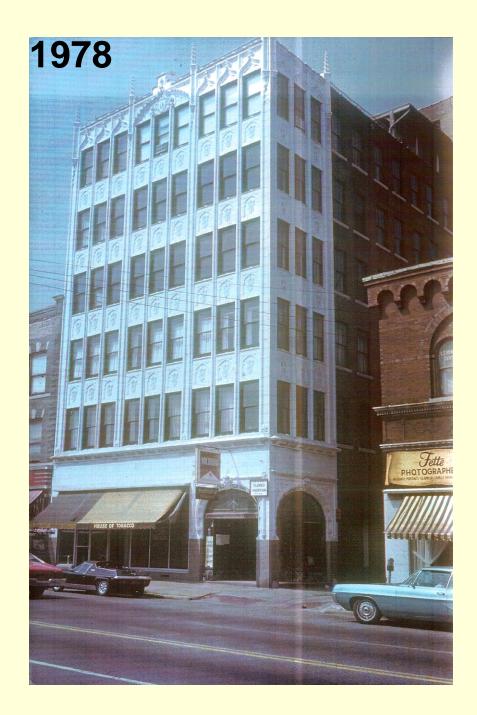
1994 - Botanicals on the Park





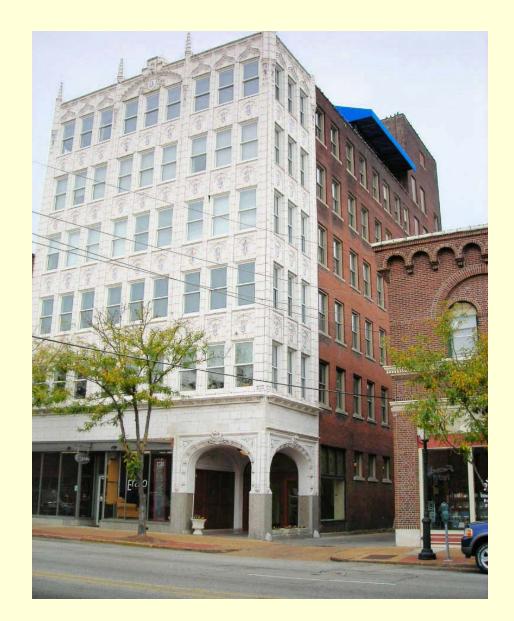






Create New Markets:

Loft office space

















Success often looks

like failure

half-way through.



Patience

to wait for the right user

Confidence

that the right user will be found





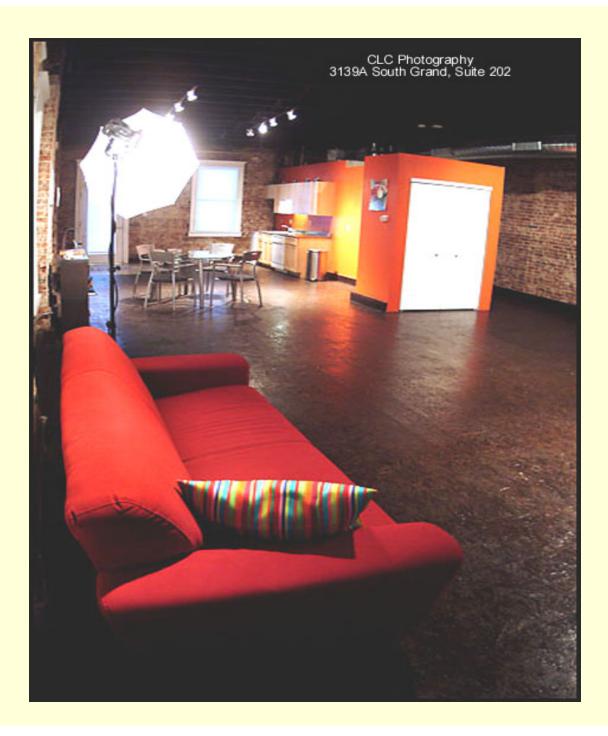






Adaptive Reuse

2nd Level Apartments to loft-style small business offices











And to the successful go the spoils

Who will you attract to your **Great Street**?



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Additional discussion topics

Demographics

- it doesn't have to be upscale
- everyone buys stuff/not just rich people
- •3 legs of the Real Estate Development Stool Physical - Financial - Marketing

•Defensive vs. Offensive development strategy

•Find your niche/anchor(s) – competition in urban district is now fierce for:

- property owners
- developers
- business owners
- customers

•Government Commitment

- government must be in for the long haul
- lots of smart & vested people behind effort
- sealed success gave others confidence to get in too.
- •Retail & Commercial
 - Local vs. National
 - Financial challenge
 - Repetition challenge
- •District Property Ownership
 - single ownership vs. diversified ownership
 - challenge vs. advantages

•New Urbanism – ism's just because it has the label, doesn't mean it's good

•Eminent Domain

•Real estate is NOT a financial instrument If you want to foster a community asset

•The District/Great Street is <u>Never</u> finished/ it <u>must</u> evolve.

•Parking – Lots of ways to solve this problem but you have to solve it

•Economics of Moms & Pop's vs. National Credit (?)

- Broker compensation structure
- financially issues of the business themselves
- financing of the project

•Architectural controls & review board vs. laise faire development

- •Financial Enhancements
 - State historic tax credits
 - Federal historic tax credits
 - Low income tax credits
 - City grants
 - Tax abatement
 - TIF
 - TDD
 - Modesa